

HDGP Contract Monitoring Report Fiscal Year 2019 The Civic Canopy, 19 FAAA 111168

Quarter:

- □ Quarter 1 (July 16, 2018 September 30, 2018)
- □ Quarter 2 (October 1, 2018 December 31, 2018)
- □ Quarter 3 (January 1, 2019 March 31, 2019)
- □ Quarter 4 (April 1, 2019 June 30, 2019)

Please provide the following information for the person completing the report:

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Organization/Agency Name	The Civic Canopy
HDGP Project Name	East5ide Unified Unido
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Instructions:

Important! Please review the "HDGP Quarterly Reporting Guidance.pdf" before completing this report each quarter. Please provide updates on all Primary Activities *specific to each Quarter* including:

1	Chalese	The second			
	Status	Include one of the following from the drop-down lists:			
		Not started			
		 In progress (with risk of being delayed) 			
		In progress (expected on-time)			
		In-progress (expected ahead of deadline)			
		 Complete (provide any pertinent updates for completed Activities) 			
	Barriers/Facilitators to work	Include:			
		 Factors that have facilitated the work of the activity, 			
		Factors that have created challenges related to the activity,			
		Areas of concern (e.g. anything at risk of being incomplete).			
	Narrative	Include a clear and concise written narrative that describes:			
		Work conducted,			
		Summary of progress and accomplishments made this quarter, including sub-activities,			
		 Next steps (including any plans to address risk/delay), 			
		Other considerations and comments.			



<u>Goal #1:</u> Ensure a strong East Denver community where all children and families are valued, healthy and thriving by stabilizing the environment for families through anchor institution policy change to adopt family-friendly policies that support economic security and community cohesion.

Objective #1: No later than the expiration of this contract, the Contractor shall expand community member engagement, mobilization and leadership capacity to drive anchor institution policy change.

<u>Primary Activity #1:</u> The Contractor shall conduct community assessment and asset mapping to gather a baseline understanding of the East Denver network of community members, agency collaborators, and activities that can contribute to anchor institution policy change and implement a community outreach and training plan.

	Status: please select from		
Quarter	drop-down list	Barriers/Facilitators to Work	Narrative
Quarter 1:	In progress (expected on-time)	Barriers: Community members and	East5ide Unified Unido (EU) has begun the process of
		partners have a variety of preferences	assessing existing communication strategies, tools, and
		and/or access to different communication	resources while also equipping the ever-growing EU network
		tools and channels. Limiting the number of	with the knowledge and skills to access these resources.
		tools can exclude the very individuals and	Current tools include: EU website, EU Civic Network page,
		partners EU wishes to engage. It takes a	EU monthly electronic newsletter, printed materials in
		concentrated effort to create, maintain,	resource binders and email/text communications.
		and onboard EU members to a variety of	Community members and partners have access to and/or
		tools.	prefer different communication tools, so a variety are
		Facilitators: The development of a simple	needed along with support to access the tools. EU's Civic
		communications approach along with	Network page is a newer tool that includes documents and
		sample messages provided the impetus for	meeting notes, action items, and calendar functions.
		EU members to see and use communication	Individualized technical assistance has been provided to
		resources, making the tools their own and	increase knowledge and use of this tool. Maximizing the
		identifying opportunities for a more robust	number of EU members who have a profile on Civic Network
		communications plan, network map, and	will facilitate keeping an EU network map updated and
		outreach plan.	useful, as network mapping will be a new Civic Network
			function by November 2018. The EU network map will build
			from the initial 80205 Unity Network map created in
			summer 2017 that includes organizations, agencies, anchor
			institutions, and individual residents. The plan is to build
			from that map and update it during Q2.
Quarter 2:	In progress (expected on-time)	Barriers: The use and uptake of new	In August 2017, East5ide began a process of community
		technology will take time and	mapping through an 80205 Unity Summit. At this event,
		intentionality. We are identifying	people saw their mapped connections (information gathered
		alternative strategies to address barriers	during registration) and wrote additional connections on
		for people who do not regularly access the	printouts of those maps. This began the documenting of
		internet or a computer. It will be key to	
		2	



		have multiple ways to map and access info is crucial for our work. Facilitators: Civic Network is helpful in getting people located in one central space, as well as information there. An additional facilitator are the people who are excited about aligning efforts in the community - they are willing to share assets and document what they can give.	relationships and connecting of people that is intended to further build out through this grant. This quarter, we have encouraged all East5iders, including action team members, to create profiles in Civic Network which has an automated mapping function. A link to the initial network map is provided in the attached deliverabl The ABCD training provided additional information on how to go about community asset mapping and that has prompted gathering gifts, talents and assets through existing meetings (e.g. Anchor Institution Action Team an council meetings) and also potentially through a spring larger community gathering (e.g. 80205 Unity Summit). Th ABCD Action Team is drafting a work plan that includes asset mapping, learning conversations, and community engagement strategies - which will be the foundation of t East5ide Unified outreach and training plan.
Quarter 3:	Status: please select	Barriers:	
		Facilitators:	
Quarter 4:	Status: please select	Barriers:	
		Facilitators:	
		 Activities and update each Quarter. ctivities above in Quarterly Narrative secti	ion.
Sub-Activity	1: The Contractor shall conduct	a community assessment and create a nmunity relationships with anchor	In progress (expected on-time)
Sub-Activity website, soc collaborative	7 2: The Contractor shall assess e sial media, videos, print material	xisting communication strategies (e.g. s, on-line platforms designed to connect portunities to reach more community	In progress (expected on-time)



Sub-Activity 3: The Contractor shall develop an EU network map that visualizes the	In progress (expected on-time)	
relationships and connections between residents, agency collaborators, and anchor		
institutions along with the gaps or opportunities for improvement.		
Sub-Activity 4: The Contractor shall develop a community outreach and training plan	Not started	
based on learnings from the assessments and network map development to recruit		
community members, agency collaborators, and anchor institutions to engage in		
community meetings, Community Action Teams, and project activities.		
Sub-Activity 5: The Contractor shall use the community outreach and training plan to	Not started	
expand the engagement of community residents, agency collaborators and anchor		
institutions through communication strategies and online platforms.		

Primary Activity #2: The Contractor shall host two (2) community meetings to expand and enhance relationships and connections across East Denver, including between residents and anchor institutions.

3	etween residents and anchor instit		
Quarter	Status: please select from	Barriers/Facilitators to Work	Narrative
	drop-down list		
Quarter 1:	In progress (expected on-time)	Barriers: While there is a core group of EU community residents and partners who regularly and deeply engage in EU activities, there are many individuals who join in at different times. There is need to balance catching newer folks up without losing momentum or changing course on decisions previously made. Facilitators: nothing additional to note	More than thirty residents and community partners joined a series of three meetings, June - August 2018, expanding engagement beyond the existing EU Council. Participants confirmed the ultimate vision and results EU is committed to and the headline indicators, or north stars, that keep the initiative focused and grounded. Based on those meetings, interest arose to have an extended time together to build a deeper understanding of why and how East5ide Unified Unido was created and what the HDGP grant means within EU's updated result and headline indicators. A small work group met with a community facilitator to design the purpose and desired outcomes of the retreat. Twenty community members and partners came together for 4 hours on September 22, 2018 to build relationships, expand their connection to EU's mission and vision, identify next steps on grant activities, and begin thinking about the structures and routines for success. The working plan is to have a larger, open community meeting in December 2018 or January 2019 to acknowledge and celebrate the accomplishments over the summer and fall, and launch the work for 2019, including opportunities for community members to join action teams and project



Quarter 2:	In progress (expected on-time)	Barriers: This quarter was focused on preparation type work, which will lead to <u>further action in the next quarters</u> Facilitators: ABCD training and the community debrief has led to increased excitement and new faces which will create more opportunity to connect and host events.	 activities. Early work of action teams will be shared, and broader input solicited from community members to inform anchor institution and community mobilization activities. During this quarter, action teams and individuals did significant informal outreach to their networks, resulting in increased interest in the East5ide work. The quarter started off with the HDGP grantee meeting where 3 East5iders met and networked with other grantees which provided connections and ideas for additional creativity in our work. An ABCD Training Debrief was held at a local library which had 30+ attendees which indicates this topic area is both important to infuse into the work and people are interested in being trained in ABCD approaches. That is giving inspiration to current East5iders around types of actions and events to host in the future, building new connections in the community. Additionally, a governance work group looked at the neighborhood demographics and laid out goals to expand and include more long time residents in the community. An ad hoc communications group met to consider how language impacts the work and who shows up to the work, developing new communications materials that are more understandable and less jargon filled. Together, these two groups helped create the updated EU charter, see attachments.
Quarter 3:	Status: please select	Barriers:	
		Facilitators:	
Quarter 4:	Status: please select	Barriers:	



	arrative about progress on Sub-Activit			
Sub-Activity 1: The Contractor shall support a Community Action Team to design and			In progress (expected on-time)	
develop plans for two (2) community meetings. Sub-Activity 2 : The Contractor shall ensure that community meetings incorporate the				-
			In progress (expected on-time)	
	ty asset mapping and anchor institution re	esearch conducted, building upon		
these eff				-
	vity 3: The Contractor shall ensure the co		In progress (expected on-time)	
	and relationships across community meml			
	stitutions, b) build connections across col			
	and c) identify strategies to build econor		Not started	-
	vity 4: The Contractor shall update and d	isseminate the evolving community	Not started	
network	map after each community meeting.			
Drimon	Activity #2. The Contractor shall provide	a refreehad undated and offective FU	Council governonce structure	
	Activity #3: The Contractor shall provide	Barriers/Facilitators to Work		
Quarter	Status: please select from drop-down list	Barriers/Facilitators to work	Narrative	
Quarter 1:	In progress (with risk of being delayed)	Barriers: The EU Council expanded its table during summer 2018, opening a series of meetings to any and all who were interested, targeting community residents involved in complimentary community initiatives in order to facilitate relationships and maximize efforts. This required additional time for relationship and trust building so all engaged had a shared understanding of the work and could participate in discussions and decisions. Facilitators: New people bring new energy, perspectives and relationships.	 a EU partners began creating the framework for an updated charter. Draft roles and responsibilities for the EU Council Action Teams and Project Staff support have been capture. The draft includes a proposal for the composition of the Council, striving to ensure diversity that reflects the histor and legacy of the community. While discussions have start about how to seat the Council, additional time is needed work through options and create consensus. One interestit tension EU members are considering is around how much structure to put in place before an updated Council is 	
	New participants have engaged in EU during Q1, strengthening relationships with community organizations residents, the SHARE network and the new Cole INSPIRE work, each with community leadership and mobilization a core strategies. Several young people as well as people fr			



Quarter 2:	In progress (expected on-time)	Barriers: Challenges came up in the council meetings around recruiting for a new council. Committed members continue to attend yet did not submit their names to be on "the	the Latinx community have joined different meetings and the retreat, bringing new energy while also confirming EU spirit and values. EU has confirmed its overarching results statements that describe the future they seek to create, along with related headline indicators that will measure population-level wellbeing, creating a north star for the evaluation and learning plan. Through the October - December council meetings, the governance structure has been refreshed. The document includes routines for the council, action teams, project team, and broader East5ide. It is a guide for how to interact across the network, and expectations. In early quarter 3, we
		Council" - this caused the governance team to pause and reevaluate what was most critical. Facilitators: There is lots of excitement about moving the work forward. Members are contributing to developing roles, routines, and committing to activities through action team and community connections.	anticipate that supportive tools and implementation of the routines will occur. This will include routines within the action teams to serve back up to the council, inform grant deliverables, and reflect out to the East Denver community. We are also looking forward to tools supporting greater
Quarter 3:	Status: please select	Barriers: Facilitators:	
Quarter 4:	Status: please select	Barriers:	
		Facilitators:	1



	vity 1: The Contractor shall facilitate the		Complete		
	ce structure and clarify roles and respons				
plan and	budget, address any barriers that arise, a		-		
SUD-ACTIV	vity 2: The Contractor shall facilitate more	In progress (expected on-time)			
support ti	he Council to monitor project progress ar	id grant budget, address any barriers			
	nentation, and expand collaborations.			-	
	vity 3: The Contractor shall recruit additi	onal community members to	Complete		
	te on the EU Council.			-	
	vity 4: The Contractor shall develop a pro	ject evaluation and continuous	In progress (expected on-time)		
	blan for the EU Council.		Neterated	-	
	vity 5: The Contractor shall facilitate the	EU Council to initiate sustainability	Not started		
planning,	documenting strategies and plans.				
D	A d'aite #A The Origination shall server in				
	Activity #4: The Contractor shall organize neetings and community outreach.	e community Action Team(s) to work or	n project priorities that surface through co	ommunity meetings,	
		Barriers/Facilitators to Work	Narrative		
Quarter	list				
Quarter	In progress (expected on-time)	Barriers: There were staffing	The initial Action Teams are forming, se	e objective 2 for	
1:		transitions at the Center for African	information related to the Anchor Institu		
		American Health that changed the			
		evaluation expertise available.	A small work group came together to hel	n identify available	
		Facilitators: Other community	data sets for EU's headline indicators an		
		partnerships are being built to fill-in	framework to capture the story and cont		
		the evaluation skill gap.	The Evaluation and Learning Action Tear	n has initial	
		the evaluation skin gap.	participation from community members,		
			Schools, Center for African American He		
			We anticipate a possible Community Cor	nection and	
			Mobilization Action Team to emerge as t		
			attended the Asset Based Community De		
			in September 2018 debrief that experien		
			developing plans to embed ABCD concep		
			a way of being across all EU activities.		
Quarter	In progress (expected on-time)	Barriers: While the cadence for	During this quarter, action teams continu	ued to emerge The	
2:		action team meetings is being	Anchor Institution Action Team formally		
<u> </u>		established, groups have needed to	including hospitals as well as cultural an	d community service	
		be flexible during the holiday season.	institutions, to develop their own goals a		
		We are excited to continue building		and outcomes serving	
L		we are exerted to continue building	l		



			the ultimeter and of a their in 00005. They have see to b
		momentum through opportunities to build ownership and excitement.	the ultimate goal of a thriving 80205. They have created a work plan to guide them.
		Facilitators: Having a dedicated coordinator to text/call/have 1:1 meetings with East5iders helps - being available for Eas5iders helps get people involved, and being open to changing meeting times should support further engagement going forward.	Additionally, the Learning and Evaluation Action Team formed. Two people who are new to East5ide joined, one out of a staffing transition at a partner organization and one who was referred to the group by a council member and joined after attending the ABCD Debrief. They, in addition to an evaluation contract lead and a legacy council member, now compose the action team and are working to recruit, build relationships with people who have access to data, create tools, methods, and routines to support East5ide data tracking and evaluation efforts. Other action teams that met during this time are ad hoc or
			still forming. The Governance team meets as needed to discuss council recruitment and council design. The Community Connecting/ABCD trained group has met, and will continue to do so, laying the foundation for what will hopefully become the community outreach, events, training team that weaves ABCD into the work. They are supporting an ABCD Learning Conversation training to happen in January 2019. An additional ad hoc Communication Team met to discuss how we speak about East5ide and developed a "Creed" which is essentially talking points. They will be tapped into for future needs, hopefully to eventually spearhead their own communications action team.
Quarter 3:	Status: please select	Barriers:	
		Facilitators:	
Quarter 4:	Status: please select	Barriers:	
		Facilitators:	1



Please provide Status updates for all Sub-Activities and update each Quarter.						
Include narrative about progress on Sub-Activities above in Quarterly Narrative section.						
Sub-Activity 1: The Contractor shall identify community members and agency collaborators In progress (expected on-time)						
interested in addressing each priority that surfaces from community meetings, Council						
meetings and community outreach by creating a Community Action Team(s).						
	Sub-Activity 2: The Contractor shall provide technical assistance to Community Action In progress (expected on-time)					
	o create and implement action plans tha					
	ity 3: The Contractor shall oversee Com			In progress (expected on-time)		
embed co	ntinuous learning routines to guide team	activities.				
.						
				ire community members are leading EU w	ork and	
	y assets are maximized, which will prom					
Quarter	Status: please select from drop-down list	Barriers/Facilitators to work	Nar	rative		
Ouerter		Derriera, Ell did not vet have a	Eb.	a FU members attended on interactive 2	E day Accet	
Quarter 1:	In progress (expected on-time)	Barriers: EU did not yet have a contract secured for a community		e EU members attended an interactive, 2 ed Community Development (ABCD) train		
1.		mobilizer/connector to be part of		tember 2018. We had anticipated sending		
		the EU group trained in Asset Based		9, yet the fall training was in Aurora, CO		
		Community Development. Ideally,		founder John McKnight as part of the training team, making		
		that person would have been part of		it a more appealing and convenient option. EU members wh		
		the group participating in the ABCD	attended included a couple members who have been with			
		training.	the initiative since inception, an anchor institution partne			
		Facilitators: There was an ABCD		and two residents newer to EU and who were part of the		
		training scheduled in Aurora, CO		ies of EU community meetings during sum		
		making it easier to engage a diverse		connected to complimentary community		
		group to attend the training.		up was exposed to the purpose, intent an		
		5		CD and is eager to share the experience a		
				broader EU network. The group had an in		
			the	end of the training and has plans to mee	t in early	
			Oct	ober 2018 to identify next steps.		
Quarter	In progress (expected on-time)			ns are being laid for informal and formal		
2:		yet been identified, the council has		dership development as we approach all a		
		been focused on governance		eractions as an opportunity to transfer ca		
		structure conversations rather than		dership to community. This quarter, East		
		development conversations	COU	incil structure and routine development a	long recruitment	



		Facilitators: People who are excited about ABCD, taking leadership on spreading what has been learned and growing excitement. Additionally, people who are heavily engaged in other community efforts see opportunity for alignment which is growing potential for engagement and relevance.	and retention. Next steps for Quarter 3 have been idea and are beginning to be implemented. These include continuing to document and share out opportunities fr partners and the general community (jobs, resources, events, etc), as well as hosting trainings and learning opportunities. There are also plans to lean on the cour general East5ide community for additional support arc outreach, meeting logistics, catering, etc to build engagement and leadership outside legacy members a staff.	nplemented. These include nd share out opportunities from key community (jobs, resources, osting trainings and learning also plans to lean on the council and ity for additional support around: cs, catering, etc to build			
Quarter 3:	Status: please select	Barriers:					
0.		Facilitators:					
Quarter 4:	Status: please select	Barriers:					
		Facilitators:					
	rovide Status updates for all Sub-Activ arrative about progress on Sub-Activity		ion				
Sub-Activ group of a institution the ABCD	rity 1: The Contractor shall assess option community members, collaborators from n staff to participate in order to build sk training participants will come from tho ams, and/or community meetings.	is for ABCD training and coordinate a community agencies, and anchor ills and knowledge base. It is anticipate	Complete d				
Sub-Activ concepts all EU act	rity 2 : The Contractor shall support the to to the EU Council and Community Actior ivities including the evaluation and cont ing plan, and sustainability plan.	Teams, incorporating these concepts in	In progress (expected on-time) ch				
organizat East Denv	ional policies at each anchor institution ver.	(e.g. health care systems that reside in	h the Anchor Institution Action Team to identify specifi 80205) that will impact economic assets and social capi	tal in			
			o assess current anchor institution initiatives, nationally ne of strategies, activities and approaches.	y and			
		11					



Quarter	Status: please select from drop-down list	Barriers/Facilitators to Work	Narrative	
	In progress (expected on-time)	Barriers: Initial research indicates that family-friendly workplace policies haven't been a key component of anchor institution work. EU may be forging new ground as it considers if and how to factor this into the work. Facilitators: Denver Public Health and St. Joe's partners have demonstrated a strong commitment to convene and provide leadership for EU's Anchor Institution Action Team.	The leads of the Anchor Institution Action team met and sketched out a high-level work plan that included purpose deliverables, vision of success, and actions with timelines Based on that, the first phase of outreach was conducted identify potential team members and a meeting calendar for October 2018. Initial team members include Denver Public Health, St. Joseph's, Denver Health and Hospital	
			These resources come from the Denver Anchor Institution Network, Denver Foundation, Democracy Collaborative and the Annie E. Casey Foundation.	
Quarter 2:	Status: please select	Barriers: The holidays influence meeting dates, pushing the next action team meeting to early 2019. Partners are still getting to know each other including who to tap into for what, what assets are available to be leveraged, etc. Facilitators: Denver Public Health and St. Joes partners have demonstrated their strong commitment to grow this work. Additional partners are stepping in, offering to contribute their knowledge and resources (e.g. the Denver Foundation has expressed a commitment to support however they can).	The Anchor Institution action team has officially met and developed a workplan to guide their goals and develop values for the work in the East5ide context. They have mapped out a vision for 2021 and changes they hope to see that are believed to be both achievable and impactful. These deliverables and visions overlap with other Action Teams as well. An exciting theme is the deep desire to connect into the rest of the East5ide work so they do not operate in isolation. This group is also asking concrete support from each other - hosting meetings, taking lead on actions/deliverables which is a great sign for both the excitement and commitment to this endeavor. Draft concept papers have been developed to describe the who, what, how of anchor institutions and	
Quarter 3:	Status: please select	Barriers:	compile relevant resources.	



		Facilitators:			
Quarter 4:	Status: please select	Barriers:			
		Facilitators:			
		 Activities and update each Quarter. ctivities above in Quarterly Narrative secti	ion.		
with anchor		intentional outreach and build relationships ing with health care systems and expanding	In progress (expected on-time)		
Sub-Activit	y 2: The Contractor shall conduct	online research to compile national and , and best practices to inform work with	In progress (expected on-time)		
minimum of local anchor	f three (3) times to oversee and g r institution work, 2) creation of a	e an Anchor Institution Action Team a uide 1) assessment of current national and an anchor institution outreach strategy, 3) n 80205 and 4) development of policy levers.	In progress (expected on-time)		
	y 4: The Contractor shall identify h conducted and Anchor Institutio	a menu of potential policy levers based on on Action Team discussions.	Not started		
Primary Ac change.	tivity #2: The Contractor shall cro	eate a technical assistance plan to support an	chor institutions in implementing organizational policy		
Quarter	Status: please select from drop-down list	Barriers/Facilitators to Work	Narrative		
Quarter 1:	Not started	Barriers:	This activity has not yet been initiated.		
		Facilitators:			
Quarter 2:	Not started	Barriers:	This activity has not yet been initiated.		



		Facilitators:				
Quarter 3:	Status: please select	Barriers:				
		Facilitators:	_			
Quarter 4:	Status: please select	Barriers:				
		Facilitators:	_			
		Activities and update each Quarter. Activities above in Quarterly Narrative sec	tion.			
Sub-Activity 1: The Contractor shall support the Anchor Institution Action Team to design and host a community meeting to share what is being learned from anchor institution research and the potential policy levers in order to solicit community input on policy levers and priorities. Not started						
Sub-Activit Institution A prioritized p	y 2: The Contractor shall use the Action Team meetings, and comm	input from the assessment, Anchor nunity meeting to compile a list of nor institutions based on feasibility and	Not started			
Sub-Activit anchor insti	y 3: The Contractor shall assess I tution to understand leadership	evel of readiness within each East Denver interest and commitment, identify which port each entity needs to implement policy	Not started			
Sub-Activit	y 4: The Contractor shall develop or each East Denver anchor instit	o a technical assistance plan, with tailored ution, to support policy change.	Not started			
How are yo	u working towards reducing he	alth disparities and addressing health equit	y? Please include any specific examples, s	tories, anecdotes.		



Quarter 1: Over a series of three EU community meetings, June - August 2018, East5ide Unified | Unido members confirmed the high-level results and related population-level indicators it seeks to influence. Members identified several filters to apply to help hone in on the indicators it most cared about. One filter selected was to ensure the indicator used an asset or strength-based lens. The shared commitment was to not perpetuate negative bias by focusing on more deficit-based indicators of community health, ensuring EU discussions, reports and stories promote the assets of children, families and community.

Quarter 2: As the East5ide initiative grows, more people become involved, and the diversity of the network expands, we experience growing pains around potential exclusion, misunderstanding, or differing expectations. We are working to create routines that support the styles of all people and partners. One key, concrete thing we can do is to be available - it is our responsibility to make resources available, including ourselves, as well to reduce barriers to engagement, encouraging shared leadership. A primary internal goal for the rest of the year is to have a working East5ide resource library in place that is available online and in-person. We hope to encourage a feel of ownership and open access among the community to these resources, to have a working sense of what is going on, what resources are available, and how they can access them when needed. Additionally, promoting an openness to questions, ideas and connection in order to take deep part in East5ide work. If this work is conducted in the hands of the same few people, we are not achieving what we hope to and are not making strides towards and equitable, inclusive, and diverse East5ide. Quarter 3:

Quarter 4:

Impact/Successes (please complete for each quarter): Please share success story(ies) and how your project has made an impact in your community and/or with your target population.

Quarter 1: EU anticipated hiring a manager to oversee grant activities, requirements and reporting during Quarter 1. An interview committee of EU members completed an in-depth review of eight candidates. As the process wrapped up, EU learned about another community-based, multi-year initiative via Greater Outdoors Colorado that, while a different ultimate goal, has some similar elements around community outreach, engagement and capacity building in service of ensuring a healthy community. The hiring process was paused to allow conversations with that initiative to explore synergies and opportunities for alignment. Taking the time to discuss how multiple big initiatives in the same geography can work together to maximize impact and minimize community duplication and confusion has already paid dividends. While project management does needs to remain separate yet connected, there is a commitment to work together to maximize outreach and engagement – including asset mapping and community convenings. EU now has a clearer approach to ensure staffing and project management along with coordinated community engagement.

Quarter 2: We are looking forward to seeing the Anchor Institution Action Team grow, and overlap authentically with other action teams. It has been exciting to see their interest and already visible dedication to making changes in their institutions and therefore the community. Having a wide variety of partners around the table seems like a large win already, so it is an exciting opportunity to further expand partnerships around the table, push their ideologies, and guide them to authenticity engage with communities where they reside/seek to impact.



Quarter 3:
Quarter 4:
Approach to Cultural Competence or Cultural Humility:
Cultural Competence is the ability of your organization to effectively deliver services that meet the social, cultural and linguistic needs of your
constituents. Cultural Humility is a respect for the unique cultural experience of the individual, or an openness to what they have determined is their
personal expression of their heritage and culture.
Quarter 1: EU meeting materials and resources are translated into Spanish and meetings offer simultaneous interpretation to help meet the linguistic
diversity in East Denver. At the September community retreat, a community facilitator designed several activities that supported EU members to
deepen their relationships with each other, building a better understanding of the cultural connection each person has to the community and to
East5ide Unified Unido.
Quarter 2: As we have spoken more about who we want to engage based on who resides and is impacted by policies in East Denver, we have been
thinking more deeply about our practices that do or do not contribute to diversity/inclusion/equality/equity. We are working to have multimodal tools
that anyone can access, and we are concerned with ensuring the structure of the tools actually addresses the needs of anyone who uses them. We are
also, as we launch the data and learning work, building measures of trust and inclusion into our routines to hopefully understand if the space we are
all creating actually feels welcoming and like all have a hand in the work.
Quarter 3:
Quarter 4:



Deliverables: Submit Deliverables by email to the HDGP Manager. Please name each Deliverable document starting with the appropriate Deliverable number from the Statement of Work for your project, e.g. "Del 6_xxxx" (name of document). Please also indicate (with an "X") the Quarter each Deliverable was submitted to the HDGP Manager in the grid below.

Deliverable #	Deliverable Description	Deliverable Due Date	Deliverable file name	Quarter 1 (X)	Quarter 2 (X)	Quarter 3 (X)	Quarter 4 (X)
EXAMPLE: 1	EXAMPLE: The Contractor shall submit electronically to the HDGP Manager a copy of the final evaluation plan.	EXAMPLE: No later than 15 days following Q2	EXAMPLE: Del 1_Final_Evaluation_Plan.xlsx		X		
1	The Contractor shall submit electronically to the HDGP Manager: a CDPHE Progress Report to include quarterly reports and an annual report.	No later than fifteen (15) days following the end of Q1, Q2, Q3 and no later than June 15, 2019 for Q4	FY19 HDGP Quarterly Report Q1_Oct2018_CivicCanopy FY19 HDGP Quarterly Report Q2_Dec2018_CivicCanopy	X	Х		
2	The Contractor shall submit electronically to the HDGP Manager: the EU Council Charter which includes governance structure, roles and responsibilities and Council Roster.	No later than fifteen (15) days following the end of Q1	Del 2_Draft EU Charter Del_2_2019 EU Charter	Х	Х		
3	The Contractor shall submit electronically to the HDGP Manager: an EU network map.	No later than fifteen (15) days following the end of Q2	Del_3_EU_Network_Map_1.15.2 019		Х		
4	The Contractor shall submit electronically to the HDGP Manager: a final evaluation plan for the 3-year grant cycle that is developed in collaboration with the HDGP evaluation contractor.	No later than fifteen (15) days following the end of Q2	Del_4_EU_EvalPlan_1.15.2019		X		
5	The Contractor shall submit electronically to the HDGP Manager: EU's Community Outreach and Training Plan.	No later than fifteen (15) days following the end of Q3					
6	The Contractor shall submit electronically to the HDGP Manager: the assessment of current national and local anchor institution work.	No later than fifteen (15) days following the end of Q3					



	The Contractor shall submit	No later than fifteen			
7	electronically to the HDGP Manager: an	(15) days following the			
	anchor institution outreach plan that	end of Q3			
	includes currently involved anchor				
	institution agencies and prospects.				
	The Contractor shall submit	No later than fifteen			
8	electronically to the HDGP Manager:	(15) days following the			
	meeting notes, materials and	end of Q3			
	attendance list for the community				
	meeting focused on anchor institution				
	work.				
9	The Contractor shall submit	No later than fifteen			
	electronically to the HDGP Manager: EU	(15) days following the			
	Community Assessment Report.	end of Q3			
10	The Contractor shall submit	No later than June 15,			
	electronically to the HDGP Manager:	2019 for Q4			
	meeting notes, including attendees,				
	from the Anchor Institution Action				
	Team meetings.				
11	The Contractor shall submit	No later than June 15,			
	electronically to the HDGP Manager:	2019 for Q4			
	EU's Anchor Institution Technical				
	Assistance Plan.				
12	The Contractor shall submit	No later than June 15,			
	electronically to the HDGP Manager:	2019 for Q4			
	EU's Sustainability Plan.				
13	The Contractor shall submit	No later than fifteen	Del 13_September EU		
	electronically to the HDGP Manager:	(15) days following the	Community Retreat Agenda and		
	meeting notes, materials and	end of Q2 (materials	Materials.		
	attendance logs for two (2) community	from meeting 1) and			
	meetings.	June 15, 2019 for Q4			
		(materials from meeting			
		2)			